

FACT SHEET*
Hard Rock Hotel & Casino Tejon
Kern County, California

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| 1. Owner: | Tejon Indian Tribe |
| 2. Developer/Manager: | Entity controlled by Hard Rock International |
| 3. Projected Budget: | Approximately \$600 million |
| 4. Project site: | 52 acres of a 306-acre parcel |
| 5. Facility: | Approximately 600,000 square feet including; 400 hotel rooms; Rock Spa® and fitness center; resort-style pool; 13 food and beverage outlets; meeting/convention space; Hard Rock Live® entertainment venue |
| 6. RV Park: | 22 acres adjacent to resort hotel and casino |
| 7. Construction Employment: | Over 1,000 construction jobs |
| 8. Post-opening Employment: | Over 2,000 jobs |
| 9. Annual payroll: | Approximately \$59 million |

*Note: all of the above-referenced information is preliminary and subject to change.